



TEC Outlook Report 2026 - *Sustaining progress, scaling impact*

16 March 2026

Bringing Ingenuity to Life.
paconsulting.com

TEC outlook 2026



Sustaining progress,
scaling impact

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Learning from each other

Councils that say they benefit most by **learning from other council's** about how they have had success with TEC

78%





Sustaining progress, scaling impact

Councils who are open to **rethinking** how care is delivered if TEC can help us **shift to prevention.**

96%

1 Harness leadership enthusiasm to build a confident workforce

Councils who feel their **workforce** has a **strong understanding of TEC**

16%



1 Harness leadership enthusiasm to build a confident workforce

Councils that rank **senior-level commitment** the **most important enabler** of achieving TEC ambitions.

90%



1 Harness leadership enthusiasm to build a confident workforce



Make leadership **visible in practice**



Embed TEC into **daily practice**



Share local **stories**





2 Tap into TEC Insight to Make Faster, Smarter Decisions

Councils that say they're ready to fully **harness TEC data for faster, smarter decisions**

62%



2 Tap into TEC Insight to Make Faster, Smarter Decisions

Councils who say their workforce understands **how to make smarter decisions, faster** using insight from TEC

30%



2 Tap into TEC Insight to Make Faster, Smarter Decisions



Behaviour change first, not technology



Start with **quick-win pathways**, then expand



Embed TEC insight **into workflows**

3 Solidify the case for investment – and make it sustainable

Councils that said **building a case for investment** and long-term funding remained difficult

75%



3 Solidify the case for investment – and make it sustainable



Agree the **rules of the game** up front



Build an **audit trail**



Keep the **impact visible**
so **confidence** grows

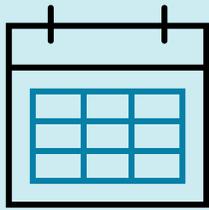


TEC Change Leaders Programme

Our offer



1-2-1 coaching
built around **your**
TEC priorities



Flexible
sessions that
fit **your diary**

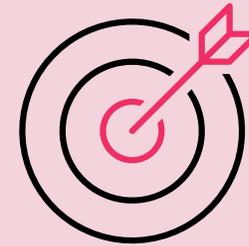


Coaches
understand
TEC & change

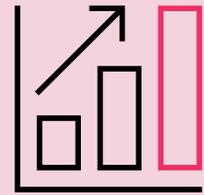
What it gives you



Space to think
clearly



Better
decisions and
sharper **focus**



Momentum
you can see

How to register your interest





Thank you

