TRANSFORMING THE CARE OFFER WITH TECHNOLOGY 13<sup>TH</sup> JULY 2020



#### Hampshire County Council

MARK ALLEN, HEAD OF TECH AND DIGITALLY ENABLED CARE

### What I'm going to talk about



THE FOUNDATIONS OF OUR PARTNERSHIP **OUR JOURNEY** 



WHAT WE HAVE DONE PRACTICAL LESSONS AND KNOWLEDGE



## What is Hampshire TEC Partnership?

Partnership that delivers social care services with a private sector twist

Shared objectives:

To contribute to the effective and efficient delivery of social care services

Shared desired outcomes

Personal Organisational Systemic

A shared understanding of roles and responsibilities

The right experts in the right place at the right time

Strong Leadership and a focus on really measuring the benefits/outcomes for and in the system in which we operate.



Something about our journey...is this part familiar?

- 10 suppliers; small Housing providers with basic services
- No feedback
- Driven by numbers of items, not outcomes for users
- Provided 'as well as' not 'instead of' other services
- No vision; no plan
- Only ~500 people provided with TEC
- How did we understand the impact?



### So where did we go

- We understand that we need a collaboration of experts
- Effective and efficient Social Care is our objective, not technology at any cost
- Focus is on:
  - Understanding outcomes
    - For the service user
    - The Council
    - The system
  - Working in a true partnership
  - Changing behaviours
  - Embedding innovation
  - Monitoring performance
  - Tracking benefits
  - Embarking on a Developmental Partnership





# What have we done?

#### Performance

- 39% of TEC users avoided an increase in their package of care or avoided an admission during 2019/20
- Net cost efficiency in the same year was £3.4m (i.e. the value of costlier forms of care reduced, avoided or delayed, after all TEC service costs are accounted for)
- Usually 100+ referrals from SWs per week
- 12,000+ live connections
- 50% have their outcomes achieved by TEC only



### Our Focus Today

- COVID Adapting approaches and working arrangements
- Our Core Service
- Wide range of cohorts supported and getting more complex
- Normalising consumer connected devices
- WACS
- Cobots



What are the very practical things that have facilitated our approach and partnership

- A focus on the objectives when building the basis of the programme
- Senior leadership buy in/sponsorship/ownership absolutely key
- Understand where skills and strengths lie (including your own) let the experts be the experts
- Understand the size of the change that is needed to enable TEC help you improve care
- Outcomes based specification/s
- Procure the right thing competency based procurement
- Commercial arrangements that incentivise openness
- Clarify process this is about care delivery not a tech programme
- Measure benefits **Obsessively**
- Constantly ask, is this approach helping us (back to the objectives again)
- You may need to give up some of your sovereignty

